

Day 2 Closing

On behalf of my colleagues on the Board and the entire staff, thank you for traveling all this way to share knowledge. I really appreciate it. To the parties, thank you for your cooperation and help with the investigations.

I've spoken at a few rail safety conferences. In Baltimore, I was speaking on SMS. I asked people how many know what a just culture is and I was pleased. Not many people raised their hands, so I wouldn't be going over something they already knew.

On the other hand, as a safety professional, I was startled that so many people did not know what a just culture was. I think there is a long way to go in general.

That said, I do want to encourage Amtrak to hold the line steady, because it sounds to me like you are moving in the right direction, and realizing it is a journey.

Thanks to all of the staff who have worked hard to support this hearing. I always say nothing gets done around here by one or two people; it takes a group of people. You have seen them these last two days. But I'd be remiss not to specifically thank Joe Gordon, the Hearing officer, and Ryan Frigo. They really worked hard. You handled questions and got back to me immediately through the planning stages.

The transcript will be made available within 7 days of completion of the hearing. Participants should send any corrections to the transcript to the Hearing Officer, Joe Gordon, within 30 days-- that's August 10. Participants should send any documents also by August 10. We would like for you to make that deadline but some of these requests might take

more time than others. If you can't make that deadline, just work it out with Mr. Gordon.

The transcript of the hearing and all of the materials entered into the record will become part of the public record, along with other records of the investigation that we have agreed to enter.

We have a saying, "From tragedy, we draw knowledge to improve the safety of us all." That is what we say at the NTSB. From the information gleaned over the last two days and because of the efforts and cooperation of all of you, we will be successful in improving safety for the benefit of us all.

We are adjourned.

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